United Nations A/68/782/Add.13

General Assembly

Distr.: General
7 May 2014

Original: English

Sixty-eighth session
Agenda item 158
Financing of the United Nations Multidimensional Integrated Stabilization Mission in Mali

Proposed budget for the United Nations Multidimensional Integrated Stabilization Mission in Mali for the period from 1 July 2014 to 30 June 2015

Report of the Advisory Committee on Administrative and Budgetary Questions

Commitment authority (25 April-30 June 2013)	$83,690,200
Expenditure (25 April-30 June 2013)	$81,976,400
Unencumbered balance (25 April-30 June 2013)	$1,713,800
Appropriation for 2013/14	$602,000,000
Projected expenditure for 2013/14[a]	$601,542,000
Estimated unencumbered balance for 2013/14[a]	$458,000
Proposal submitted by the Secretary-General for 2014/15	$812,724,000
Recommendation of the Advisory Committee for 2014/15	$812,456,600

[a] Estimates as at 28 February 2014.

14-32781 (E) 130514

Please recycle

I. Introduction

1. **The recommendations of the Advisory Committee on Administrative and Budgetary Questions contained in paragraphs 21, 22, 27 and 28 below would entail a reduction of $267,400 gross ($259,900 net) to the proposed budget of the United Nations Multidimensional Integrated Stabilization Mission in Mali (MINUSMA) for the period from 1 July 2014 to 30 June 2015 (A/68/823). The Advisory Committee has made recommendations and observations on specific issues, where appropriate, in the paragraphs below.**

2. During its consideration of the report, the Advisory Committee met with representatives of the Secretary-General, who provided additional information and clarification, concluding with written responses received on 29 April 2014. The documents reviewed and those used for background by the Committee are listed at the end of the present report.

II. Information on performance for the current period

3. The Advisory Committee was informed that, as at 31 March 2014, a total of $679,597,500 had been assessed on Member States in respect of MINUSMA since its inception. Payments received as at the same date amounted to $503,437,500, leaving an outstanding balance of $176,160,100. The Committee notes that the cash position of the Mission was $228,000,000 as at 7 April 2014, which covers the three-month operating cash reserve of $102,374,800, leaving $125,625,200 in remaining cash.

4. The Advisory Committee was informed that, as at 31 December 2013, the outstanding balance for contingent-owned equipment amounted to $26,213,000. It was also informed that there were three pending death and disability claims. **The Committee trusts that all outstanding claims will be settled expeditiously.**

5. The Advisory Committee was informed that, as at 31 March 2014, the incumbency for MINUSMA was as follows:

	Authorized[a]	*Encumbered*	*Vacancy rate (percentage)*
Military and police personnel			
Military personnel	11 200	6 483	42.1
United Nations police	320	104	67.5
Formed police units	1 120	882	21.3
Civilian personnel			
International staff	680	402	40.9
National staff	781	228	70.8
General temporary assistance			
International staff	2	–	100.0
United Nations Volunteers	148	67	54.7

[a] Represents the highest authorized strength for the period.

6. The Advisory Committee was provided, upon enquiry, with a table showing current and projected expenditure for the period from 1 July 2013 to 30 June 2014, with reasons for variances, and notes that at the end of the current financial period, the estimated total expenditure would amount to $601,542,000 against the appropriation of $602 million leaving a projected unencumbered balance of $458,000.

7. Upon enquiry, the Advisory Committee was initially informed that the military contingent, from which two MINUSMA peacekeepers had been killed during an attack on 14 December 2013, had not been guarding a bank at the time of the incident; rather, it had been presiding over a key point in town, since the Banque malienne de solidarité, with its Malian flag, represented the only visible presence of central Government in the area at that time and was a possible flashpoint for clashes between factions. Upon further enquiry, the Committee was informed that the Government of Mali had requested that MINUSMA provide security at the bank premises. In keeping with its mandate, MINUSMA provided perimeter security in order to contribute to a secure environment and protect civilians, while national security forces ensured security within the bank premises.

III. Proposed budget for the period from 1 July 2014 to 30 June 2015

A. Mandate and planning assumptions

8. The mandate of MINUSMA was established by the Security Council in its resolution 2100 (2013) of 25 April 2013. The Mission's priority areas comprise (a) political reconciliation and restoration of constitutional order, (b) security stabilization in northern Mali, (c) human rights and protection of civilians, and (d) stabilization and recovery in northern Mali. MINUSMA headquarters is located in Bamako, with field offices in Gao, Timbuktu, Kidal and Mopti, including additional locations in the north (see A/68/823, paras. 1, 3 and 9).

9. In his report, the Secretary-General states that the Mission plans to deploy the full complement of uniformed and civilian personnel during the period, and will redouble its efforts to advance the political reconciliation process and implementation of the outstanding elements of the Preliminary Agreement of 18 June 2013. MINUSMA will continue to facilitate the full redeployment of the Malian Defence and Security Forces and the Malian law enforcement agencies to the north, and will provide assistance to the Government to resume institutional and governance functions throughout the northern regions (see A/68/823, paras. 12-14).

10. The Secretary-General indicates that the deployment of MINUSMA is progressing at a steady pace towards reaching the authorized deployment strength, with a total of 7,682 uniformed and civilian personnel on the ground as at 28 February 2014. In order to facilitate the deployment of additional staff in particular to the sectors, it is stated that the Mission will embrace a two-track strategy: "big and slow", for major construction projects related to the establishment and improvement of Mission headquarters and other locations (including the rehabilitation of all airfield pavements in Gao, the construction of two helicopter landing sites and aprons and taxiways in Gao and Timbuktu, and the construction of a transit camp for various MINUSMA contingents in Bamako); and "small and fast",

for temporary measures tailored to speed up the deployment of additional personnel to the north (including the construction of five camps with living accommodations, offices, workshops, ablutions, recreational facilities and general mission support services in Gao, Timbuktu, Tessalit, Mopti and Kidal) (see A/68/823, paras. 16-19).

11. According to the report, MINUSMA is working on initiatives that will be put in place or continue during 2014/15, including a turnkey contract for waste management facilities and camp management facilities to be put in place throughout the Mission area; and solar panels to be installed at all regional office areas and the new logistics base and headquarters (see A/68/823, para. 23). Upon enquiry as to the recycling of heavy materials and metals, including computers, the Advisory Committee was informed that the Malian local market was not organized yet to take over metal recycling of the Mission and a procurement process was currently under way for full-fledged waste management, which would also include the aspects of recycling and metal waste. It was expected that the contract would be in place over the 2014/15 period.

B. Regional mission cooperation and partnerships

12. The Secretary-General indicates that MINUSMA will continue to cooperate with the United Nations Office for West Africa, the Special Envoy of the Secretary-General for the Sahel and other relevant United Nations actors. The shared service established in the United Nations Operation in Côte d'Ivoire (UNOCI) in Abidjan provides service delivery for transactional functions in finance and human resources. The Mission's finance and human resources functions will continue to maintain a small team in Bamako while embedding staff within UNOCI to create synergies and leverage existing capacities, including supervision by UNOCI staff, to ensure the sharing of knowledge and quality control (see A/68/823, paras. 25-26; see also A/68/782/Add.11, para. 56).

13. In paragraph 28 of his report, the Secretary-General states that MINUSMA and the agencies, funds and programmes of the United Nations system provide support for and coordinate efforts with the representatives and envoys of the Secretary-General, including the United Nations High Commissioner for Human Rights and the Special Representative of the Secretary-General for Children and Armed Conflict. The Secretary-General also states that MINUSMA will continue to cooperate with a number of regional bodies and international organizations, including the African Union, the Economic Community of West African States (ECOWAS) and the European Union to support dialogue with other Member States within the region in order to assist Malian-led reconciliation efforts and socioeconomic development. MINUSMA will also support the deployment and operations of the African Union/ECOWAS human rights observers throughout Mali, through substantive induction sessions and the provision of logistical support (see A/68/823, paras. 30-31).

C. Resource requirements

14. The proposed budget for MINUSMA for the period from 1 July 2014 to 30 June 2015 amounts to $812,724,000, representing an increase of $210,724,000, or 35.0 per cent, in gross terms, compared with the appropriation of $602 million for

2013/14. The Advisory Committee notes that, if compared with the projected expenditure of $601,542,000 for 2013/14 (see para. 6 above), the budget would reflect a proposed increase for 2014/15 in the amount of $211,182,000. The proposed budget would provide for the deployment of 11,200 military personnel, 320 United Nations police officers, 1,120 formed police unit personnel, 680 international staff, 781 national staff, 148 United Nations Volunteers and 10 Government-provided personnel.

15. An analysis of variances is provided in section III of the proposed budget. Higher resource requirements for 2014/15 are attributable mainly to:

(a) Increased requirements under air transportation ($72,783,800) attributable primarily to costs for rental and operations for 11 fixed-wing and 23 rotary-wing aircraft; petrol, oil and lubricants; and the deployment and maintenance of two unmanned aerial vehicles for five months;

(b) Additional requirements under facilities and infrastructure ($58,760,900) attributable primarily to construction services; the acquisition of prefabricated facilities, miscellaneous facilities and infrastructure, and water purification equipment; maintenance services; security services for personnel in the regions; alteration and renovation services for the regular maintenance of the apron and taxiway for airfields in the north; and petrol, oil and lubricants;

(c) Increased requirements under international staff ($41,242,100) attributable primarily to the deployment of the proposed staffing levels of 678 international personnel for the full 12-month period, compared with provisions for the phased deployment of up to 414 international personnel in the 2013/14 budget.

1. Military and police personnel

Category	*Approved 2013/14*[a]	*Proposed 2014/15*	*Variance*
Military personnel	11 200	11 200	–
United Nations police	320	320	–
Formed police units	1 120	1 120	–
Total	**12 640**	**12 640**	–

[a] Represents the highest level of proposed strength.

16. The estimated requirements for military and police personnel for 2014/15 amount to $317,978,700, an increase of $9,216,000, or 3.0 per cent, compared with the appropriation for 2013/14. The proposed increase for 2014/15 is attributable mainly to increased requirements under military contingents for the full deployment of the authorized strength of 11,200 military personnel and increased requirements under United Nations police for the deployment of the authorized strength of 320 United Nations police personnel.

17. **The Advisory Committee recommends approval of the requested resources for military and police personnel.**

2. Civilian personnel

Category	*Approved 2013/14*[a]	*Proposed 2014/15*	*Variance*
International staff[b]	670	678	8
National staff[b]	781	781	–
United Nations Volunteers	145	148	3
General temporary assistance[c]	2	2	–
Government-provided personnel	0	10	10
Total	**1 598**	**1 619**	**21**

[a] Represents the highest level of proposed strength.
[b] Includes National Professional Officers and national General Service staff.
[c] Funded under general temporary assistance.

18. The estimated requirements for civilian personnel for 2014/15 amount to $120,905,700, an increase of $48,685,200, or 67.4 per cent, compared with the appropriation for 2013/14. The cost estimates for civilian staff reflect vacancy rates of 20 per cent for international staff, 35 per cent for National Professional Officers, 35 per cent for national General Service staff, 20 per cent for United Nations Volunteers and 25 per cent for general temporary assistance positions (see A/68/823, para. 128). The additional costs under civilian personnel for 2014/15 are attributable mainly to increased requirements under international staff, as described in paragraph 15 (c) above.

19. It is proposed that 4 posts be abolished; 25 new posts/positions be established in total (including 10 international staff posts, 1 National Professional Officer post, 4 United Nations Volunteers positions and 10 Government-provided personnel positions); 9 posts, comprising the Integrated Mission Training Centre, be redeployed from the support component to the executive management component; 81 posts/positions be reassigned within Mission components and sections; and 15 posts be reclassified (see A/68/823, para. 22). The Advisory Committee was provided with a table showing a summary of the proposed staffing changes (see annex I to the present report).

20. Among his proposals, the Secretary-General requests the reclassification of the post of Principal Security Sector Reform Officer (D-1) to the Director of the Rule of Law and Security Institutions Division (D-2). It is stated that the Director (D-2) would provide overall strategic guidance to ensure the coordination and synchronization of activities related to security sector reform, disarmament, demobilization and reintegration, and justice and corrections. He or she would engage with the national Government, related civil society actors and counterparts with respect to the Mission's mandate and activities related to rule of law and security institutions in support of nationally led plans and strategies. He or she would also ensure a coherent international approach and efforts in the areas of security, rule of law and justice, disarmament, demobilization and reintegration, and mine action (see A/68/823, para. 50).

21. Upon enquiry, the Advisory Committee was informed that the Director (D-2) would provide strong leadership to ensure that gains made by security/stabilization efforts in northern Mali were reinforced and consolidated by recovery efforts led by

the Justice and Corrections Section. The Committee was also informed that the strategic direction, management and administration of a holistic, integrated approach to United Nations support for security stabilization and early recovery in northern Mali and the rule of law and security institutions in Mali required structures and processes that clearly linked all the relevant components. Moreover, the Committee was provided with an organization chart of the Mission (see annex II to the present report). The Committee notes from the chart that the Rule of Law and Security Institutions Division comprises the Disarmament, Demobilization and Reintegration Section (with 32 posts and headed at the P-5 level); the Security Sector Reform Section (with 7 posts and headed at the P-5 level); and the Justice and Corrections Section (with 37 posts and headed at the D-1 level). The Committee also notes that the Division is under the supervision of the Deputy Special Representative of the Secretary-General/Resident Coordinator/Humanitarian Coordinator at the Assistant Secretary-General level. **The Committee is of the view that strong leadership and strategic management in the Rule of Law and Security Institutions Division can be provided by existing senior-level staff. The Committee therefore recommends against the proposed reclassification of the post of Principal Security Sector Reform Officer (D-1) to the Director of the Rule of Law and Security Institutions Division (D-2).**

22. The Secretary-General also proposes the reclassification of one post of Human Resources Officer from the P-3 level to Field Service, and of one post of Human Resources Officer from Field Service level 7 to the P-4 level. The Secretary-General indicates that the proposed reclassification from the P-3 level to Field Service is due to the Mission's review of its staffing requirements to fill the vacant posts at the Professional level where possible with staff at the Field Service level and to support mobility of the Field Service staff. With regard to the reclassification from Field Service level 7 to the P-4 level, it is stated that the Human Resources Officer (P-4) would project and monitor vacant posts of assigned level/group in the Mission, advise the Chief Human Resources Officer about emerging capacity gaps and develop recruitment and deployment plans. The incumbent would provide support to the Chief Human Resources Officer in his or her role as primary functional adviser on human resources policies and practices in the Mission (see A/68/823, paras. 78 and 92). Upon enquiry, the Advisory Committee was informed that the proposed reclassification would allow the Mission to recruit a well-experienced human resources officer, who would supervise and lead a team of human resources specialists in charge of a full range of human resources planning and recruitment activities, rostering, selection and job classifications. **The Committee is not convinced of the rationale for the proposed reclassification from the P-3 level to the Field Service level for mobility purposes and considers that the proposed functions of the Human Resources Officer (P-4) could be performed by a Human Resources Officer at the P-3 level. The Committee therefore recommends against both reclassifications.** The Committee will review the issue of reclassifications of different categories of staff in the context of its next report on human resources management.

23. It is also proposed to reassign eight national General Service posts of Language Assistant from the Office of the Police Commissioner to the regional offices in Mopti, Kidal, Gao and Timbuktu of the Disarmament, Demobilization and Reintegration Section, to act as interpreters and sensitizers for the disarmament, demobilization and reintegration campaign. It is stated that effective transmission of

disarmament, demobilization and reintegration sensitization messages in local dialect to the communities will help in achieving the outputs of the results-based-budgeting framework (see A/68/823, para. 55). Upon enquiry, the Advisory Committee was informed that an assessment had been made that it would be preferable to provide interpreting and translation capacity through individual contractors owing to the special nature of the function and as long as it met the purpose and intention of filling an urgent but temporary need for language assistants. **The Committee has no objection to the proposed reassignments.**

24. **Subject to its recommendations in paragraphs 21 and 22 above, the Advisory Committee recommends approval of the requested resources for civilian personnel. The Committee expects that all vacant posts will be filled expeditiously.**

3. Operational costs

(United States dollars)

Apportioned 2013/14	*Proposed 2014/15*	*Variance*
221 017 100	373 839 600	152 822 500

25. The estimated operational requirements for 2014/15 amount to $373,839,600, an increase of $152,822,500, or 69.1 per cent, compared with the appropriation for 2013/14. The increase is attributable mainly to increased requirements under air transportation and facilities and infrastructure, as described in paragraph 15 (a) and (b) above.

Construction

26. The Advisory Committee was informed, through supplementary information provided to it, that the Secretary-General had made a request in the amount of $36,660,000 under alteration, renovation and construction services, representing an increase of $14,160,000 or 62.9 per cent as compared with the 2013/14 apportionment. Upon enquiry, the Committee was informed that MINUSMA had prepared its construction programme comprising multi-year projects, from the acquisition of engineering equipment, materials and supplies to completion by the end of the 2015/16 period. The construction programme had started in 2012/13 with the acquisition of major equipment, such as prefabricated facilities and materials, and would continue into a construction phase to establish major logistical hubs in Gao, Timbuktu, Kidal, Mopti, Tessalit and Bamako over the 2013/14 and 2014/15 periods. The Committee was also informed that while the major construction projects would be completed in 2014/15, the Mission would continue with the phased establishment of forward locations for MINUSMA uniformed personnel in northern Mali (outside the major hubs) over the 2015/16 period. The Committee was provided with a table that reflects the Mission's multi-year projects and associated costs (see annex III to the present report). **The Committee commends MINUSMA on the development of a construction programme that reflects advance planning over a multi-year period based on the realistic progression of construction projects.**

Consultants

27. The proposed 2014/15 budget includes a provision under consultants in the amount of $546,400, representing an increase of $484,700, or 785.6 per cent, above the apportionment for 2013/14. The report indicates that the additional requirements are attributable primarily to the engagement of 17 consultants to provide technical expertise and support in the areas of political affairs and human rights, and to provisions for training consultants to provide capacity-building to civilian and uniformed personnel in logistical support, technical, administrative, security and substantive functions (see A/68/823, para. 151). **The Advisory Committee is of the view that some of the capacity-building functions of the proposed training consultants could be performed by MINUSMA staff and therefore recommends a 5 per cent reduction, amounting to $27,320, in the requested resources under consultants.**

Official travel

28. The Secretary-General requests the amount of $3,668,000 for official travel, representing an increase of $2,028,400, or 123.7 per cent, above the apportionment for 2013/14. The report indicates that additional requirements are attributable primarily to provisions for the substantive elements of MINUSMA to fulfil its Mission-specific mandates, such as security assessment visits to the regions, political consultations with national authorities, promotion of public awareness of the Mission's mandate, as well as provisions for logistical and administrative support to the regions (see A/68/823, para. 152). Upon enquiry, the Advisory Committee was provided with a table showing the proposed travel (non-training) by component (see annex IV to the present report). The table reflects multiple trips to New York by a number of staff members and numerous conferences and workshops scheduled to be attended by a number of participants. **The Advisory Committee is of the view that, taking into account the increased opportunities for using alternative means of communication and given the reductions expected pursuant to General Assembly resolutions 65/268 and 67/254, the explanation provided by the Secretary-General for the variance does not fully justify the increase of 123.7 per cent in the proposed requirements for official travel for 2014/15. The Committee therefore recommends a 5 per cent reduction, amounting to $183,400, in the resources requested for official travel. The Committee encourages the Mission to increase its efforts to consolidate different meetings taking place at the same destination and to minimize the number of travellers on any given trip.** The Committee makes further comments on official travel in its report on cross-cutting issues related to peacekeeping operations (see A/68/782).

Medical

29. The proposed budget includes a provision under medical in the amount of $2,684,700, representing an increase of $163,500, or 6.5 per cent as compared with the 2013/14 apportionment. The report states that additional requirements are attributable to costs associated with aeromedical evacuations and medical services at contracted level-II hospitals based on the Mission's actual trends to date and the projected increase in the Mission's staffing levels, offset in part by reduced requirements for the acquisition of medical equipment, compared with the 2013/14 budget (see A/68/823, para. 159). Upon enquiry, the Advisory Committee was

informed that negotiations were ongoing with a troop-contributing country for the deployment of additional rotary wing aircraft in the Mission's area of operations and that the current negotiations did not include the provision of an aeromedical evacuation team to perform medevac procedures. **With regard to aeromedical evacuation, the Committee expects that appropriate standby arrangements will be put in place to handle all such cases, including those that require evacuation to a level-IV hospital.**

Air transportation

30. Under air transportation, the Secretary-General requests a provision in the amount of $128,306,100, representing an increase of $72,783,800, or 131.1 per cent, as compared with the 2013/14 apportionment. The reasons for the additional requirements are explained in paragraph 15 (a) above. Upon enquiry as to why the costs of the AH-Apache helicopter are budgeted at $30,000 per flight-hour, the Advisory Committee was informed that the estimated costs had been assessed at $30,000 per flight-hour (all inclusive costs) taking into account the peacekeeping nature of operations, the technicality of the aircraft and current negotiations with a troop-contributing country. **The Committee considers this response to be an inadequate explanation of the calculation of the costs per flight-hour and recommends that more detailed information be provided to the General Assembly at the time of its consideration of the present report.**

31. **Subject to its recommendations in paragraphs 27 and 28 above, the Advisory Committee recommends approval of the requested resources for operational costs.**

IV. Conclusion

32. The actions to be taken by the General Assembly in connection with the financing of MINUSMA are indicated in section IV of the proposed budget (A/68/823). **The Advisory Committee recommends that the General Assembly:**

(a) **Appropriate the amount of $812,456,600 gross ($802,517,900 net) for the maintenance of the Mission for the 12-month period from 1 July 2014 to 30 June 2015;**

(b) **Assess the amount in paragraph (a) above at a monthly rate of $67,704,716, should the Security Council decide to continue the mandate of MINUSMA.**

Documentation

- Budget for the United Nations Multidimensional Integrated Stabilization Mission in Mali for the period from 1 July 2014 to 30 June 2015 (A/68/823)
- Report of the Advisory Committee on Administrative and Budgetary Questions on cross-cutting issues related to United Nations peacekeeping operations (A/68/782)

- Report of the Advisory Committee on Administrative and Budgetary Questions on the budget for the United Nations Multidimensional Integrated Stabilization Mission in Mali for the period from 1 July 2013 to 30 June 2014 (A/68/653)
- General Assembly resolution 68/259 on the financing of the United Nations Multidimensional Integrated Stabilization Mission in Mali
- Security Council resolution 2100 (2013)

Annex I

Summary of proposed staffing changes for the United Nations Multidimensional Integrated Stabilization Mission in Mali for the period from 1 July 2014 to 30 June 2015

Office section unit	*Number*	*Level*	*Action*	*From/to*
Executive direction and management				
Conduct and Discipline Team				
	+1	D-1	Establishment	
	-1	P-5	Abolishment	
Integrated Mission Training Centre				
	+1	P-4	Redeployment	From support component/under Office of the Deputy Director of Mission Support
	+1	P-3	Redeployment	From support component/under Office of the Deputy Director of Mission Support
	+1	NPO	Redeployment	From support component/under Office of the Deputy Director of Mission Support
	+1	NPO	Redeployment	From support component/under Office of the Deputy Director of Mission Support
	+2	NGS	Redeployment	From support component/under Office of the Deputy Director of Mission Support
	+1	NGS	Redeployment	From support component/under Office of the Deputy Director of Mission Support
	+1	NGS	Redeployment	From support component/under Office of the Deputy Director of Mission Support
	+1	UNV	Redeployment	From support component/under Office of the Deputy Director of Mission Support
Component 2				
Office of the Force Commander				
	-3	NGS	Reassignment	To Security and Safety Section
	-13	NGS	Reassignment	To Engineering Section
	-1	NGS	Reassignment	To Medical Section
	-6	NGS	Reassignment	To Supply Section
	-4	NGS	Reassignment	To Movement Control Section
	-1	NGS	Reassignment	To Office of the Deputy Director of Mission Support

Office section unit	*Number*	*Level*	*Action*	*From to*
Office of the Police Commissioner				
	-8	NGS	Reassignment	To Office of the Deputy Director of Mission Support and Security Sector Reform Section
	-1	NGS	Reassignment	To Environmental Unit
	-18	NGS	Reassignment	To Transport Section
	-3	NGS	Reassignment	To Aviation Section
	-1	NGS	Reassignment	To regional offices
	-1	NGS	Reassignment	To Information Systems and Telecommunications Section
	-1	NGS	Reassignment	To Office of the Director of Mission Support
Rule of Law and Security Institutions Division				
	+1	D-2	Reclassification	From D-1 level
	-1	D-1	Reclassification	From D-2 level
	+8	NGS	Reassignment	From the Office of the Police Commissioner
	+1	UNV	Establishment	
	+1	UNV	Establishment	
	+1	UNV	Establishment	
Component 4				
Justice and Corrections Section				
	+1	P-5	Reclassification	
	-1	P-4	Reclassification	
	+1	P-4	Establishment	
	+10	GPP	Establishment	
Support component				
Office of the Director of Mission Support				
	+1	P-3	Establishment	
	+1	NPO	Reassignment	From Information Systems and Telecommunications Section
	+1	NGS	Reassignment	From Office of the Police Commissioner
	+1	UNV	Reassignment	From Property Management Section
Aviation Safety				
	-1	P-3	Reclassification	From Aviation Safety
	+1	FS	Reclassification	To Aviation Safety
	+1	FS-6	Reclassification	To Aviation Safety
	-1	FS-5	Reclassification	From Aviation Safety

Office section unit	*Number*	*Level*	*Action*	*From to*
Environmental Unit				
	+1	NGS	Reassignment	Office of the Police Commissioner
Office of the Deputy Director of Mission Support				
Immediate Office of the Deputy Director of Mission Support				
	+1	NGS	Reassignment	From the Office of Force Commander
	+1	UNV	Reassignment	From Property Management Section
	-1	P-3	Reclassification	To P-2 level
	+1	P-2	Reclassification	From P-3 level
Staff Counselling and Welfare Unit				
	+1	NPO	Reassignment	From Information Systems and Telecommunications Section
Claims Unit				
	-1	UNV	Reassignment	To Engineering Section
Regional offices				
	+1	FS	Establishment	
	+1	NGS	Reassignment	From Office of the Police Commissioner
	-1	UNV	Reassignment	To Joint Logistics Operation Centre
	-1	P-3	Reassignment	To Field Service level
	+1	FS	Reassignment	From P-3 level
Information Systems and Telecommunication Section				
	-2	P-2	Abolishment	
	-1	NPO	Abolishment	
	-2	NPO	Reassignment	To Transport Section
	-2	NPO	Reassignment	To Staff Counselling and Welfare Unit
	-5	NPO	Reclassification	To General Service level
	+5	NGS	Reclassification	From National Professional level
	+1	NGS	Reassignment	From Office of the Police Commissioner
	-1	UNV	Abolishment	
	-2	UNV	Reassignment	Joint Logistics Operations Centre
Budget and Finance Section				
	+1	UNV	Reassignment	From Property Management Section
	+1	UNV	Reassignment	From Property Management Section

Office section unit	*Number*	*Level*	*Action*	*From to*
	-1	P-3	Reclassification	To Field Service level
	+1	FS	Reclassification	From P-3 level
Human Resources Section				
	-1	UNV	Reassignment	From Procurement Section
	-1	P-3	Reclassification	To Field Service level
	+1	P-4	Reclassification	From Field Service/level 7
	+1	FS	Reclassification	From P-3 level
	-1	FS-7	Reclassification	To P-4 level
Procurement Section				
	+1	P-4	Establishment	
	+2	UNV	Reassignment	From Property Management Section and Human Resources Section
	-1	P-3	Reclassification	To Field Service level
	+1	FS	Reclassification	From P-3 level
	-1	P-3	Reassignment	
	+1	P-3	Reassignment	From Procurement Officer to Contract Management Officer
Integrated Mission Training Centre				
	-1	P-4	Redeployment	Under executive direction and management
	-1	P-3	Redeployment	Under executive direction and management
	-1	NPO	Redeployment	Under executive direction and management
	-1	NPO	Redeployment	Under executive direction and management
	-2	NGS	Redeployment	Under executive direction and management
	-1	NGS	Redeployment	Under executive direction and management
	-1	NGS	Redeployment	Under executive direction and management
	-1	UNV	Redeployment	Under executive direction and management
Service Delivery				
Office of the Chief, Service Delivery (formerly Office of the Chief, Integrated Support Services)				
	+1	P-5	Establishment	
Joint Logistics Operations Centre				
	+5	UNV	Reassignment	From Property Management Section (2), Information Systems and Telecommunications Section (2), regional administrative offices (1)
Transport Section				
	+2	NPO	Reassignment	From Information Systems and Telecommunications Section
	+12	NGS	Reassignment	From Office of the Police Commissioner

Office section unit	*Number*	*Level*	*Action*	*From/to*
	+1	NGS	Reassignment	From Office of the Police Commissioner
	+2	NGS	Reassignment	From Office of the Police Commissioner
	+2	NGS	Reassignment	From Office of the Police Commissioner
	+1	NGS	Reassignment	From Office of the Police Commissioner
Aviation Section				
	+2	FS	Establishment	
	+1	NGS	Reassignment	From Office of the Police Commissioner
	+1	NGS	Reassignment	From Office of the Police Commissioner
	+1	NGS	Reassignment	From Office of the Police Commissioner
Movement Control Section				
	-1	P-4	Reclassification	To Field Service level
	+1	FS	Reclassification	From P-4 level
	+2	NGS	Reassignment	From Office of the Force Commander
	+2	NGS	Reassignment	From Office of the Force Commander
	-1	UNV	Reassignment	To Engineering Section
	-1	UNV	Reassignment	To Engineering Section
Supply Section				
	+1	NGS	Reassignment	From Office of the Force Commander
	+1	NGS	Reassignment	From Office of the Force Commander
	+1	NGS	Reassignment	From Office of the Force Commander
	+1	NGS	Reassignment	From Office of the Force Commander
	+1	NGS	Reassignment	From Office of the Force Commander
	+1	NGS	Reassignment	From Office of the Force Commander
	-1	UNV	Reassignment	To Engineering Section
	-1	NPO	Abolishment	
	-2	NPO	Reassignment	To Transport Section
	-2	NPO	Reassignment	To Staff Counselling and Welfare Unit
	-5	NPO	Reclassification	To General Service level
	+5	NGS	Reclassification	From National Professional level
	+1	NGS	Reassignment	From Office of the Police Commissioner
	-1	UNV	Abolishment	
	-2	UNV	Reassignment	Joint Logistics Operations Centre

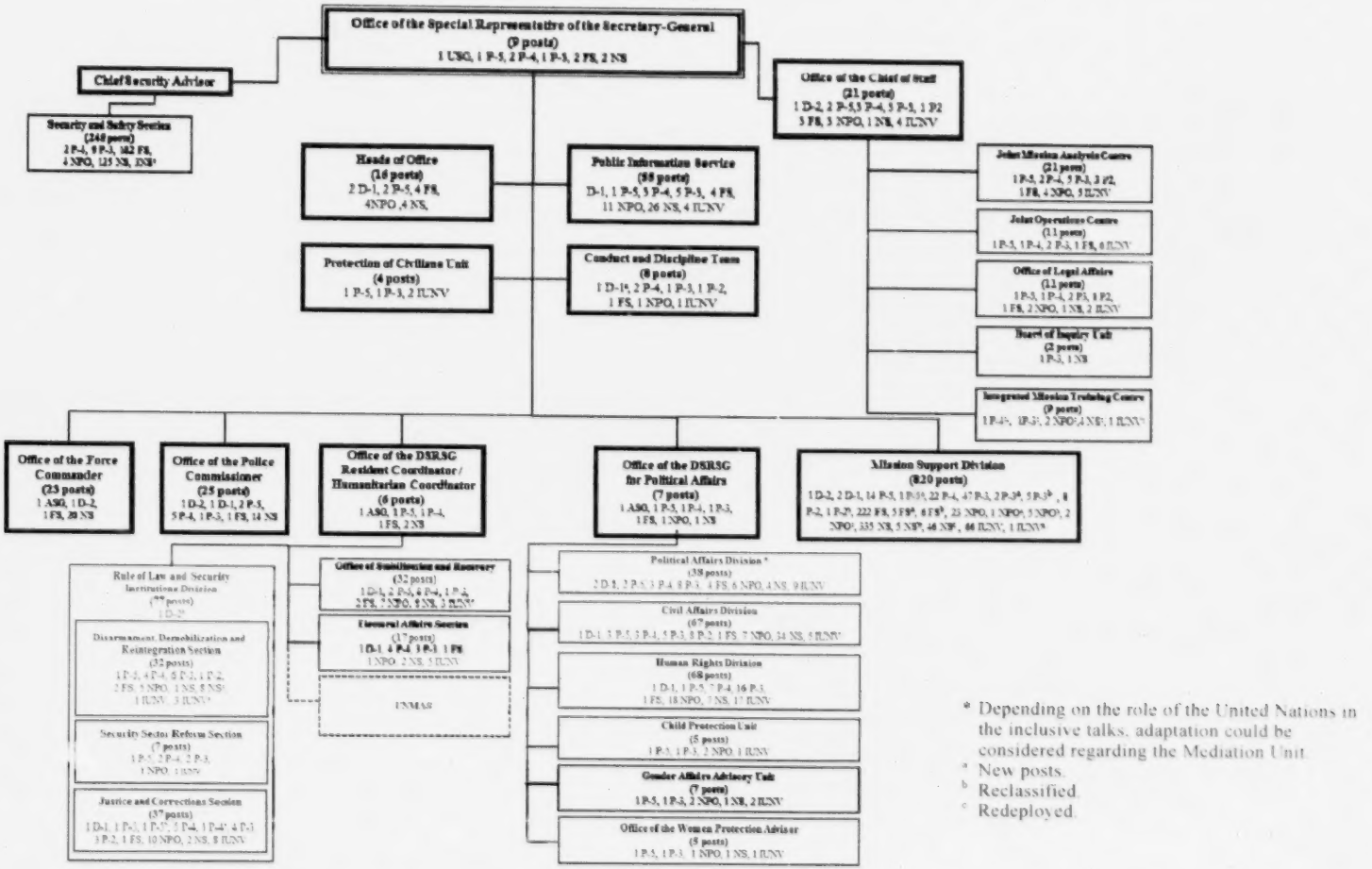
Office section unit	*Number*	*Level*	*Action*	*From to*
Engineering Section				
	+1	FS-6	Establishment	
	+1	NPO	Establishment	
	+5	NGS	Reassignment	From Office of the Force Commander
	+3	NGS	Reassignment	From Office of the Force Commander
	+5	NGS	Reassignment	From Office of the Force Commander
	+1	UNV	Reassignment	From Movement Control Section
	+1	UNV	Reassignment	From Movement Control Section
	+1	UNV	Reassignment	From the Claims Unit
	+1	UNV	Reassignment	From the Supply Section
Medical Section				
	+1	P-3	Establishment	
	+1	FS	Establishment	
	+1	NGS	Reassignment	From Office of the Force Commander
	+1	UNV	Establishment	
Property Management Section				
	-3	UNV	Reassignment	To the Office of the Director of Mission Support, Office of the Deputy Director of Mission Support, Procurement
	-2	UNV	Reassignment	To Budget and Finance
	-2	UNV	Reassignment	To Joint Logistics Operations Centre
Security and Safety Section				
	+1	NGS	Reassignment	From Office of the Force Commander
	+1	NGS	Reassignment	From Office of the Force Commander
	+1	NGS	Reassignment	From Office of the Force Commander
Total				
International posts	+8			
National posts	–			
United Nations Volunteers	+3			
Temporary positions				
International	–			
National	–			

Abbreviations: FS, Field Service; NGS, national General Service; NPO, National Professional Officer; UNV, United Nations Volunteers.

Annex II

Organization chart

Substantive and administrative offices, United Nations Multidimensional Integrated Stabilization Mission in Mali


Office of the Special Representative of the Secretary-General
(9 posts)
1 USG, 1 P-5, 2 P-4, 1 P-3, 2 FS, 2 NS
Chief Security Advisor
Security and Safety Section
(240 posts)
2 P-4, 9 P-3, 162 FS,
4 NPO, 125 NS, [illegible]
Heads of Office
(16 posts)
2 D-1, 2 P-5, 4 FS,
4NPO ,4 NS,
Public Information Service
(55 posts)
D-1, 1 P-5, 5 P-4, 5 P-3, 4 FS,
11 NPO, 26 NS, 4 IUNV
Protection of Civilians Unit
(4 posts)
1 P-5, 1 P-3, 2 IUNV
Conduct and Discipline Team
(8 posts)
1 D-1, 2 P-4, 1 P-3, 1 P-2,
1 FS, 1 NPO, 1 IUNV
Office of the Chief of Staff
(21 posts)
1 D-2, 2 P-5,3 P-4, 3 P-3, 1 P2
5 FS, 3 NPO, 1 NS, 4 IUNV
Joint Mission Analysis Centre
(21 posts)
1 P-5, 2 P-4, 5 P-3, 3 P2,
1 FS, 4 NPO, 5 IUNV
Joint Operations Centre
(11 posts)
1 P-5, 1 P-4, 2 P-3, 1 FS, 6 IUNV
Office of Legal Affairs
(11 posts)
1 P-5, 1 P-4, 2 P-3, 1 P2,
1 FS, 2 NPO, 1 NS, 2 IUNV
Board of Inquiry Unit
(3 posts)
1 P-5, 1 NS
Integrated Mission Training Centre
(9 posts)
1 P-4, 1P-3, 2 NPO, 4 NS, 1 IUNV
Office of the Force Commander
(23 posts)
1 ASG, 1 D-2,
1 FS, 20 NS
Office of the Police Commissioner
(25 posts)
1 D-2, 1 D-1, 2 P-5,
5 P-4, 1 P-3, 1 FS, 14 NS
Office of the DSRSG
Resident Coordinator /
Humanitarian Coordinator
(6 posts)
1 ASG, 1 P-5, 1 P-4,
1 FS, 2 NS
Office of the DSRSG
for Political Affairs
(7 posts)
1 ASG, 1 P-5, 1 P-4, 1 P-3,
1 FS, 1 NPO, 1 NS
Mission Support Division
(820 posts)
1 D-2, 2 D-1, 14 P-5, 1 P-5[b], 22 P-4, 47 P-3, 2 P-3[b], 5 P-3[b], 8
P-2, 1 P-2[b], 222 FS, 5 FS[b], 6 FS[b], 23 NPO, 1 NPO[c], 5 NPO[b], 2
NPO[c], 335 NS, 5 NS[b], 46 NS[c], 66 IUNV, 1 IUNV[b]
Rule of Law and Security
Institutions Division
(99 posts)
1 D-2[c]
Disarmament, Demobilization and
Reintegration Section
(32 posts)
1 P-5, 4 P-4, 6 P-3, 1 P-2,
2 FS, 5 NPO, 1 NS, 5 NS[c]
1 IUNV, 3 IUNV[c]
Security Sector Reform Section
(7 posts)
1 P-5, 2 P-4, 2 P-3,
1 NPO, 1 IUNV
Justice and Corrections Section
(37 posts)
1 D-1, 1 P-5, 1 P-5[c], 5 P-4, 1 P-4[c], 4 P-3,
3 P-2, 1 FS, 10 NPO, 2 NS, 8 IUNV
Office of Stabilization and Recovery
(32 posts)
1 D-1, 2 P-5, 6 P-4, 1 P-3,
2 FS, 7 NPO, 5 NS, 3 IUNV
Electoral Affairs Section
(17 posts)
1 D-1, 4 P-4, 1 P-3, 1 FS,
1 NPO, 2 NS, 5 IUNV
UNMAS
Political Affairs Division *
(38 posts)
2 D-1, 2 P-5, 3 P-4, 8 P-3, 4 FS, 6 NPO, 4 NS, 9 IUNV
Civil Affairs Division
(67 posts)
1 D-1, 3 P-5, 3 P-4, 5 P-3, 5 P-2, 1 FS, 7 NPO, 34 NS, 5 IUNV
Human Rights Division
(68 posts)
1 D-1, 1 P-5, 7 P-4, 16 P-3,
1 FS, 18 NPO, 7 NS, 17 IUNV
Child Protection Unit
(5 posts)
1 P-5, 1 P-3, 2 NPO, 1 IUNV
Gender Affairs Advisory Unit
(7 posts)
1 P-5, 1 P-3, 2 NPO, 1 NS, 2 IUNV
Office of the Women Protection Advisor
(5 posts)
1 P-5, 1 P-3, 1 NPO, 1 NS, 1 IUNV

* Depending on the role of the United Nations in the inclusive talks, adaptation could be considered regarding the Mediation Unit.

[a] New posts.

[b] Reclassified.

[c] Redeployed.

Abbreviations: USG, Under-Secretary-General; ASG, Assistant Secretary-General; FS, Field Service; NS, national General Service staff; NPO, National Professional Officer; UNV, United Nations Volunteers.

Annex III

Construction projects

Project	*Location*	*Start and end dates*	*Cost (United States dollars)*			*Status*
			2013/14	*2014/15*	*2015/16*	
Airfield maintenance	Mission-wide	January-August 2014	4 010 200	1 900 000		Letter of assist signed, contractor mobilized
Well drilling in various locations	Gao, Kidal, Tessalit	July 2013-June 2014	2 400 000			90 per cent completed, 4 water wells remained to be drilled
Construction of the camps in northern Mali — horizontal work	Kidal, Tessalit, Gao	March 2014-30 August 2014	42 911 980			Letter of assist signed, contractor mobilized
Construction of runway extension in northern Mali — horizontal work	Kidal, Tessalit	March 2014-30 August 2014	4 863 396			Letter of assist signed, contractor mobilized
Construction of transit camp in Bamako for various contingents (Benin, Netherlands, Norway, Sweden, Uganda) at airport	Bamako	July 2014-July 2015, then asphalting of container storage yard in 2015/16	314 000	1 000 000	1 000 000	Construction ongoing Contract awarded to a commercial contractor based in Mali
Rehabilitation of all airfield pavement surfaces	Gao	October 2014-June 2015		13 200 000		Planning and definition of scope of work ongoing
Construction of helicopter landing site maintenance facilities	Mission-wide	July 2014-June 2015		1 000 000		Planning and definition of scope of work ongoing
Construction of helicopter landing site, apron and taxiways	Gao, Timbuktu	July 2014-June 2015		3 600 000		Planning and definition of scope of work ongoing
Construction of the camps in the northern Mali — vertical work	Gao, Kidal, Tessalit, Timbuktu	July 2014-June 2015		9 250 000	9 250 000	Procurement process, with 100 per cent completion of the main sites in 2014/15 and completion of 14 forward locations phased between 2014/15 and 2015/16
Construction of new logistics base in Bamako at the airport	Bamako	July 2014-June 2015, then asphalting of container storage yard 2015/16		2 100 000	2 100 000	Designing phase ongoing
Construction of new headquarters in Bamako	Bamako	July 2014-June 2015		1 750 000		Designing phase ongoing
Construction of fuel farms, relocation of unpaved runway, engineering small projects	Tessalit, Menaka, Kidal, mission-wide	July 2014-June 2015		1 050 000		Assessment phase
Total			**54 499 576**	**34 850 000**	**12 350 000**	

Annex IV

Travel requirements (non-training), 1 July 2014 to 30 June 2015

Requesting office	*Purpose of travel*	*Estimated number of person-trips*	*Estimated cost (United States dollars)*
A. Within-Mission travel			
Property Management Section	Receiving and Inspection of United Nations-owned equipment, Bamako to Gao	24	9 936
Property Management Section	Receiving and Inspection of United Nations-owned equipment, Bamako to Kidal	24	9 936
Property Management Section	Receiving and Inspection of United Nations-owned equipment, Bamako to Timbuktu	24	9 936
Property Management Section	Receiving and Inspection of United Nations-owned equipment, Bamako to Tessalit	24	9 936
Property Management Section	Receiving and Inspection of United Nations-owned equipment, Bamako to Mopti	24	12 960
Property Management Section	Physical verification of assets, Bamako to Gao	24	9 936
Property Management Section	Physical verification of assets, Bamako to Kidal	24	9 936
Property Management Section	Physical verification of assets, Bamako to Timbuktu	24	9 936
Property Management Section	Physical verification of assets, Bamako to Tessalit	24	9 936
Property Management Section	Physical verification of assets, Bamako to Mopti	24	12 960
Property Management Section	Physical verification of assets for claims purposes, Bamako to Gao	4	1 104
Property Management Section	Physical verification of assets for claims purposes, Bamako to Kidal	4	1 104
Property Management Section	Physical verification of assets for claims purposes, Bamako to Timbuktu	4	1 104
Property Management Section	Physical verification of assets for claims purposes, Bamako to Tessalit	4	1 104
Property Management Section	Physical verification of assets for claims purposes, Bamako to Mopti	4	1 104
Property Management Section	Inspection, support and monitoring visits by supervisors, Bamako to Gao	4	1 104
Property Management Section	Inspection, support and monitoring visits by supervisors, Bamako to Kidal	4	1 104
Property Management Section	Inspection, support and monitoring visits by supervisors, Bamako to Timbuktu	4	1 104
Property Management Section	Inspection, support and monitoring visits by supervisors, Bamako to Tessalit	4	1 104
Property Management Section	Inspection, support and monitoring visits by supervisors, Bamako to Mopti	4	1 140
Procurement Section	Mandatory pre-bid conferences	24	9 936
Procurement Section	Capacity-building seminars for Malian vendors in four regions, Bamako, Gao, Timbuktu and Kidal	6	2 484
Procurement Section	Market survey for specific requirements	8	2 208

Requesting office	*Purpose of travel*	*Estimated number of person-trips*	*Estimated cost (United States dollars)*
Procurement Section	Follow-up implementation of contracts for construction works, contract management	12	4 968
Procurement Section	Travel from region to Bamako and vice versa	40	16 560
Aviation Section	Chief Aviation Officer operational meetings with air regions staff	24	3 312
Aviation Section	Air Operations Centre Officers field visits to air regions	20	5 520
Aviation Section	Surveys, audits by the technical compliance/quality assurance officers to air regions	20	5 520
Aviation Section	Airfield and Air Terminal Unit officers field inspections to air regions	160	44 160
Aviation Section	Chief Aviation Officer, Chiefs Air Regions, Air Operations Centre, Traffic Control Unit, Airfield and Air Terminal Unit, air carriers, Military Aviation Units, service providers conference	20	5 520
Aviation Section	Air liaison officers training, air region 2 (Mopti)	24	17 280
Aviation Section	Air liaison officers training, air region 3 (Timbuktu)	24	13 248
Aviation Section	Air liaison officers training, air region 4 (Gao, Kidal, Tessalit)	32	17 664
Movement Control Section	In-house International Air Transport Association certification training. Example: dangerous goods and air side safety training	12	13 320
Movement Control Section	Chief movement control operation regional coordination visit to all region locations. Deployment, rotation and repatriation operations	48	13 248
Movement Control Section	Regional movement control officers to attend monthly section meetings	108	29 808
Movement Control Section	Heavy Transport Unit convoy to all regional locations for delivery of stores and equipment to support Mission requirements in accordance with approved cargo movement request	192	105 984
Movement Control Section	Operation requirement (medevac, casevac, contingent rotation, staff replacement in case of leave, training, etc.) and to support repatriation of troops	2	1 380
Movement Control Section	Operation requirement (medevac, casevac, contingent rotation, staff replacement in case of leave, training, etc.) and to support repatriation of troops	2	1 380
Movement Control Section	Operation requirement (medevac, casevac, contingent rotation, staff replacement in case of leave, training etc.) and to support repatriation of troops	2	1 800
Movement Control Section	Operation requirement (medevac, casevac, contingent rotation, staff replacement in case of leave, training etc.) and to support repatriation of troops	2	1 380
Transport Section	Technical specialist visit to solve vehicle-related technical problems at regional offices to maintain the vehicle fleet and mobility of the clients	48	13 248

Requesting office	*Purpose of travel*	*Estimated number of person-trips*	*Estimated cost (United States dollars)*
Transport Section	Vehicle recovery action extending beyond one day in support of official cargo and passenger movements by road within MINUSMA	24	6 624
Transport Section	Travel of transport staff members from regional offices to headquarters for administrative purposes, such as contract renewal, renewal of identification cards and driving permits	12	5 328
Engineering Section	Chief Engineer travel Mission-wide to supervise, monitor and review the overall engineering activities, to discuss any challenges faced by the regional offices and to participate in the monthly Chief Integrated Support Services group operational field trips	24	6 624
Engineering Section	Deputy Chief of the Engineering Section and Chief of Operations travel to carry out operational field visits to Regions East and West to scrutinize operational requirements on the ground	8	2 208
Engineering Section	To interact and exchange ideas and discuss operational issues of interest and challenges facing the Engineering Section in both regions. The manager of each unit of the Engineering Section prepares a detailed PowerPoint presentation on their respective unit's operational activities, budgetary holdings and workplan	8	2 208
Engineering Section	To conduct periodic technical inspections of all water plants (United Nations-owned equipment and contingent-owned equipment) in the Mali Mission and temporary travel to install and commission the new water plants in the Mission	8	16 560
Engineering Section	To conduct physical inventory for engineering assets and ensure that all store operations are carried out in accordance with unit's standard operating procedures; and to discuss any issues related to the Assets and Material Management Unit in order to improve the day-to-day activities of the Unit throughout the Mission. Moreover, temporary travel to replace asset managers in sectors where the Engineering Section has only one international staff member	24	23 184
Engineering Section	To cover travel costs for the building management team to upgrade and supervise construction undertaken by contractors and other construction work required operationally in the Mission area	22	45 540
Engineering Section	To conduct physical inventory of real estate and infrastructure assets to comply with IPSAS requirements. To conduct a survey Mission-wide in order to make plans and designs for the new premises of the United Nations Organization Stabilization Mission in the Democratic Republic of the Congo (MONUCSCO), update the existing drawings when building alteration takes place and make projections of materials for new projects	48	46 368

Requesting office	*Purpose of travel*	*Estimated number of person-trips*	*Estimated cost (United States dollars)*
Engineering Section	To follow up overall camp management activities in the sectors; to provide support and guidance to all Facilities and Camp Management staff deployed in the sectors; to assess the standard of janitorial/cleaning/gardening services provided by Facilities and Camp Management staff; to review staff requirements; to review where and how pest control is carried out in the various sites; to monitor and evaluate the performance of contractors; to review cleaning materials/gardening tools requirements (quality and quantity) in order to prepare requisitions plans for materials and services, and ensure material availability; to ensure that MONUSCO facilities in the Mission area are well maintained and managed in accordance with international sanitary and environmental standards; to see (if necessary) what kind of corrective action shall be taken to improve the working environment of MONUSCO staff	24	9 936
Engineering Section	To supervise and perform runway, helipad and road maintenance throughout the Mission	8	3 312
Environmental Unit	Implementation of environmental policy and Security Council resolution 2100 (2013), para. 32	36	9 936
Environmental Unit	Implementation of environmental policy and Security Council resolution 2100 (2013), para. 32	12	4 320
Environmental Unit	Implementation of environmental policy and Security Council resolution 2100 (2013), para. 32	11	3 036
Environmental Unit	Implementation of environmental policy and Security Council resolution 2100 (2013), para. 32	1	360
Environmental Unit	Implementation of Security Council resolution 2100 (2013), para. 16 (f) and use of culture as reconciliation	12	3 312
Environmental Unit	Implementation of Security Council resolution 2100 (2013), paras. 16 (f) and 32	10	2 760
Supply Section	Quality assurance inspections of fuel contractor operations in the three main regions	6	1 656
Supply Section	Food hygiene and safety inspections of contingent locations, cafeteria and contractor locations	24	13 248
Supply Section	Inspection of copier and television services in the regions	16	4 416
Supply Section	Delivery of stocks to and from the main warehouse to the regional hubs for replenishment and return of stocks	40	16 560
Staff Counselling and Welfare Unit	Provision of psychosocial services to all categories of staff; assistance with welfare priorities	60	41 400
Security and Safety Section	Visit sector headquarters, evaluate security operations and propose improvements	36	14 904
Security and Safety Section	Visit sector headquarters, evaluate and propose improvements	20	8 280
Security and Safety Section	Inspection and evaluation of sectors	36	14 904

Requesting office	*Purpose of travel*	*Estimated number of person-trips*	*Estimated cost (United States dollars)*
Security and Safety Section	Periodic maintenance for the X-ray machines	20	8 280
Budget and Finance Section (Trust Fund Unit)	Administrative/technical support	2	552
Budget and Finance Section (Trust Fund Unit)	Administrative/technical support	2	552
Budget and Finance Section (Trust Fund Unit)	Administrative/technical support	2	552
Budget and Finance Section (Trust Fund Unit)	Administrative/technical support	2	720
Budget and Finance Section (Trust Fund Unit)	Administrative/technical support	2	552
Budget and Finance Section	Administrative/technical support	8	2 208
Budget and Finance Section	Administrative/technical support	8	2 208
Budget and Finance Section	Administrative/technical support	8	2 208
Budget and Finance Section	Administrative/technical support	8	2 880
Budget and Finance Section	Administrative/technical support	8	2 208
Budget and Finance Section	Mission planning/assessment	12	7 992
Information Systems and Telecommunications Section	Administrative/technical support	4	1 104
Information Systems and Telecommunication Section	Administrative/technical support	4	1 104
Information Systems and Telecommunications Section	Administrative/technical support	4	1 104
Information Systems and Telecommunications Section	Administrative/technical support	4	1 440
Information Systems and Telecommunications Section	Administrative/technical support	4	1 104
Information Systems and Telecommunications Section	Administrative/technical support	8	2 208
Information Systems and Telecommunications Section	Administrative/technical support	8	2 208
Information Systems and Telecommunications Section	Administrative/technical support	8	2 208
Information Systems and Telecommunications Section	Administrative/technical support	8	2 880
Information Systems and Telecommunications Section	Administrative/technical support	8	2 208
Information Systems and Telecommunications Section	Mission planning/assessment	12	7 992
Total, within-Mission travel		**1 794**	**809 868**
B. Outside-mission travel		95	450 038
Property Management Section	Annual property management workshop — location not determined/available (Brindisi, Entebbe, New York Headquarters)	1	9 890

Requesting office	*Purpose of travel*	*Estimated number of person-trips*	*Estimated cost (United States dollars)*
Cross-cutting	Umoja-related workshop — location not determined/available (Brindisi, Entebbe, New York Headquarters)	2	13 000
Board of Inquiry Unit	Annual workshop of the Board — location not determined/available (Brindisi, Entebbe, New York Headquarters)	1	9 890
Human Resources Section	Chief civilian personnel officer conference	1	9 890
Procurement Section	Mandatory chief procurement officers annual conference	1	9 890
Procurement Section	Quarterly regional procurement steering group meeting in Entebbe	4	15 548
Procurement Section	Quarterly meeting with UNOCI chief civilian personnel officers and MINUSMA staff in Abidjan	4	6 860
Aviation Section	Air Transportation Section/headquarters staff Mission support visit to MINUSMA	2	18 220
Aviation Section	Air Transportation Section/headquarters Aviation Quality Assurance and Standards auditors visit to MINUSMA	2	18 220
Aviation Section	United Nations Headquarters aviation seminar, Chief Aviation Officer	1	9 890
Aviation Section	United Nations Headquarters aviation bids technical evaluations, Chief Aviation Officer	1	9 890
Aviation Section	Aviation workshop, Brindisi	1	2 721
Movement Control Section	Annual movement control conference	1	9 890
Movement Control Section	Coordination meeting with Chief of Movement, United Nations Operation in Côte d'Ivoire	3	5 145
Movement Control Section	Movement control	6	7 410
Movement Control Section	Rotation coordinator	1	2 306
Movement Control Section	Rotation coordinator	1	1 582
Movement Control Section	Rotation coordinator	1	3 001
Movement Control Section	Rotation coordinator	1	2 781
Movement Control Section	Rotation coordinator	1	2 364
Movement Control Section	Rotation coordinator	1	2 054
Movement Control Section	Rotation coordinator	1	2 287
Movement Control Section	Rotation coordinator	1	1 387
Movement Control Section	Rotation coordinator	1	2 333
Movement Control Section	Rotation coordinator	1	1 512
Movement Control Section	Rotation coordinator	1	2 084
Movement Control Section	Rotation coordinator	1	2 887
Movement Control Section	Rotation coordinator	1	1 720
Movement Control Section	Rotation coordinator	1	1 986
Medical Section	Chief Medical Officer and Force Medical Officer, Medical Support Section annual conference	2	5 442

Requesting office	*Purpose of travel*	*Estimated number of person-trips*	*Estimated cost (United States dollars)*
Medical Section	Chief Medical Officer, Department of Peacekeeping Operations/Mission Support Division assessment visit	1	9 890
Medical Section	Regional conference on pilot project on military medical support capability development	2	7 774
Medical Section	Assessment and reconnaissance visits to level-III and IV hospitals (Dakar, Abidjan, Accra and Cairo)	8	19 200
Transport Section	Chief Transport Officer conference	1	3 887
Engineering Section	To address managerial concerns and other critical issues facing the Engineering Section in the Mission, and to discuss and make decisions on capacity-building initiatives and projects and share best practices with other missions	1	9 890
Engineering Section	Four staff members to attend workshop tour for solar powered water purification plant; to attend workshop tour for wastewater treatment and ODIS company for wastewater treatment plant	2	8 378
Engineering Section	To attend facility management workshop	1	9 890
Engineering Section	Development and implementation of engineering technical training programme to ensure higher quality of operations and build staff capacities	2	19 780
Engineering Section	Workshop participant (Umoja/IPSAS workshop)	2	7 774
Environmental Unit	Annual retreat to Paris, United Nations Educational, Scientific and Cultural Organization (UNESCO) headquarters — cooperation with UNESCO pursuant to Security Council resolution 2100 (2013), para. 16 (f)	1	6 266
Environmental Unit	Sharing lessons learned on the mandate on culture and environment, a first in peacekeeping	1	9 134
Supply Section	Chief Supply conference	1	9 890
Supply Section	Strategy meeting	1	2 721
Supply Section	Rations workshop	1	3 887
Supply Section	Fuel conference	1	9 890
Staff Counselling and Welfare Unit	Attendance at annual staff counselling conference with technical supervisors	1	9 890
Staff Counselling and Welfare Unit	Attendance at annual regional counselling meeting to be held in Dakar	1	2 287
Security and Safety Section	Chief Security Adviser workshop. New strategies and policies discussion	1	9 890
Security and Safety Section	Threat evaluation and security planning at the regional level	1	9 890
Budget and Finance Section (Trust Fund Unit)	IPSAS implementation	1	3 887
Budget and Finance Section (Trust Fund Unit)	Umoja implementation	1	2 721
Budget and Finance Section (Trust Fund Unit)	Administrative/technical support	1	9 890

Requesting office	*Purpose of travel*	*Estimated number of pers.-trips*	*Estimated cost (United States dollars)*
Budget and Finance Section (Trust Fund Unit)	Budget preparation/review	1	9 890
Budget and Finance Section	IPSAS implementation	1	3 887
Budget and Finance Section	Umoja implementation	1	2 721
Budget and Finance Section	Administrative/technical support	1	9 890
Budget and Finance Section	Headquarters Contract Committee annual conference	1	9 890
Budget and Finance Section	Mission planning/assessment	6	7 410
Information Systems and Telecommunications Section	Regional workshop	1	3 887
Information Systems and Telecommunications Section	Motorola annual workshop	1	3 887
Information Systems and Telecommunications Section	Chief annual workshop	1	9 890
Integrated Mission Training Centre	Annual conference	1	9 890
Total, outside-Mission travel		**95**	**450 038**